

Air Force Space Command

Guardians of the High Frontier



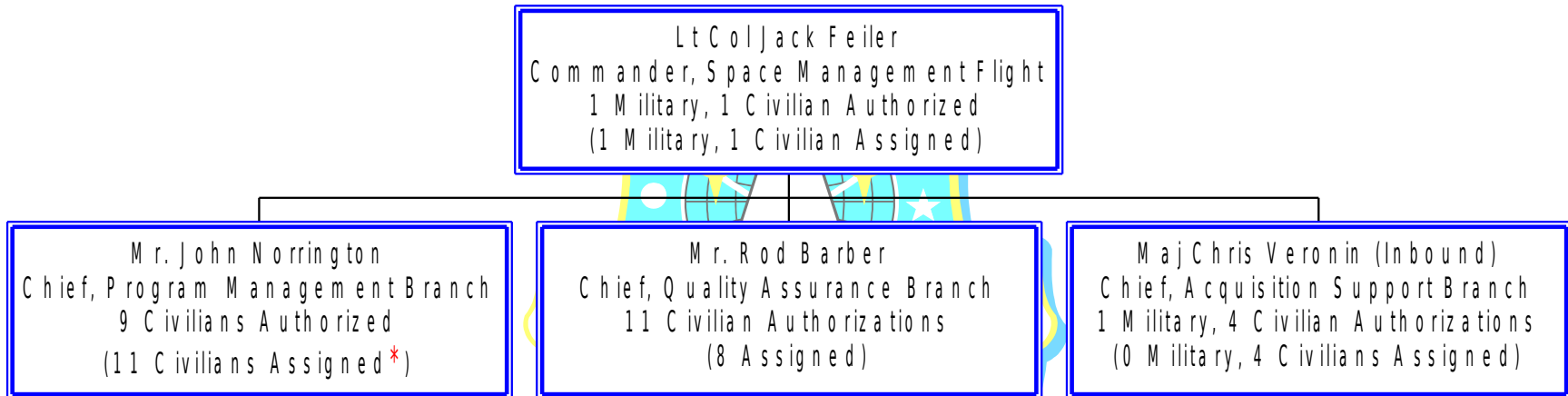
Acquisition Management At The 21st Space Wing

U.S. AIR FORCE

Integrity - Service - Excellence



The Space Management Flight



* Includes 1 student hire and 1 overhire



Philosophy



<u>Service Acquisition</u>	<u>System Acquisition</u>
Performance-Based Service Acq (PBSA)	Performance-Based System Acq (PBSA)
Program Executive Officer (PEO)	Program Executive Officer (PEO)
Service Program Office (SPO) -- e.g., Missile Warning & Space Control SPO (the 21 SW mission)	System Program Office (SPO) -- e.g., Armaments SPO at Eglin
Service Program Director (SPD) -- e.g., 21 SMF/CC	System Program Director (SPD) -- e.g., APD/CC (in this case, the director is a Product Group Manager)
Program Manager (PM) -- e.g., 21 SMF/SMSM (Thule BOMS)	Program Manager (PM) -- e.g., AAC/WMG (Precision Strike Systems)
Integrated Product Team (IPT) -- Mission Management Team (MMT)	Integrated Product Team (IPT) -- Program Specific



Space Management Flight Manning



- **Each Branch Selectively Manned by Area of Expertise**
 - **All Assigned Program Managers are GS-301s**
 - **All Assigned Quality Assurance Specialists are GS-1910s**
 - **Acquisition Support Branch Manned Based on Required Skills**
 - **2 Financial Analysts (1 Assigned part time, 1 Hiring Action)**
 - **1 Quality Assurance Director**
 - **1 QA Program Coordinator**
 - **1 QA Trainer**





Program Management Structure



- **In Coordination with 21 CONS, We Have Established Mission Management Teams (MMT) to Support Our Geographically Separated Units**
 - **Each MMT Consists of the Program Manager, Contracting Officer & Specialist, and Quality Assurance Specialist**
 - **Co-locating Each MMT to One Physical Setting**
 - **Single Phone Line Access to Any MMT Member**
 - **If One Person Gone, We Still Have a Single Face to the User—Whoever Answers Phone Takes the Action to Reply, No “Please Call Back”**
 - **Ideally, Each MMT Would Have Representation from All Functional Areas, as is Done in System Acquisition SPOs**
- **Setting Up 10 MMTs; Established Two to Date (Awaiting Furniture Reconfiguration for Remainder)**



Challenges to Operations



- **Getting Recognition of Our Operation is Difficult**
 - **New Draft AFI 63-124 Makes No Mention of an Office Such as Ours**
 - **Lack of Understanding on Part of Both Our Suppliers and Our Customers as to Our Function—Not Spelled Out in Any Formal Documents**
- **We Submitted An Eagle Look Proposal to Air Force Inspection Agency—Partially Adopted (Attached)—No Feedback to Date**
- **Inconsistent Guidance on Applicability of AFIs (See Attached Samples)**
- **No HQ AFSPC Advocate in Acquisition**
- **Our Program Management Branch is Currently Staffed With GS-301s, Not GS-1101s**
 - **Precludes Easy Access to DAU / DSMC Courses**
- **Our GS-0560 (Financial Analyst) is Not A Member of the Acquisition Workforce**
 - **Precludes Easy Access to DAU / DSMC Courses**

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Thank

You!

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